

Operations & Commercial

Appendix 2g - Detail

Original Budget 2022-23 Projection 2023-24 Projection 2024-25 Projection 2025-26 Projection 2026-27

Allotments

| | | | | | |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Premises | 7,500 | 6,500 | 6,520 | 6,540 | 6,540 |
| Supplies & Services | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Total Expenditure | 8,900 | 7,900 | 7,920 | 7,940 | 7,940 |
| Customer & Client Receipts | (27,230) | (28,730) | (28,770) | (28,990) | (29,210) |
| Total Income | (27,230) | (28,730) | (28,770) | (28,990) | (29,210) |
| Central Support Services | 230 | 230 | 230 | 230 | 230 |
| Recharge to Services | 12,750 | 13,570 | 13,570 | 13,570 | 13,570 |
| Allotments Total | (5,350) | (7,030) | (7,050) | (7,250) | (7,470) |

Carparking King's Lynn & West Norfolk

| | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 3,230 | 5,340 | 5,340 | 5,340 | 5,340 |
| Employees | 413,430 | 597,720 | 622,550 | 648,430 | 675,410 |
| Premises | 1,012,950 | 1,181,080 | 1,201,650 | 1,218,700 | 1,236,090 |
| Supplies & Services | 267,740 | 302,940 | 304,290 | 304,290 | 304,290 |
| Transport | 4,070 | 4,180 | 4,300 | 4,300 | 4,300 |
| Total Expenditure | 1,701,420 | 2,091,260 | 2,138,130 | 2,181,060 | 2,225,430 |
| Customer & Client Receipts | (5,047,860) | (4,628,270) | (5,070,490) | (5,070,810) | (5,551,740) |
| Total Income | (5,047,860) | (4,628,270) | (5,070,490) | (5,070,810) | (5,551,740) |
| Central Support Services | 9,070 | 9,410 | 9,410 | 9,410 | 9,410 |
| Movement in Reserves | 119,070 | 0 | 119,070 | 119,070 | 119,070 |
| Recharge to Services | 375,150 | 397,910 | 402,020 | 405,600 | 409,110 |
| Carparking King's Lynn & West Norfolk Total | (2,843,150) | (2,129,690) | (2,401,860) | (2,355,670) | (2,788,720) |

Carparking Shared Services

| | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Agency & Benefit Payments | 866,000 | 866,000 | 866,000 | 866,000 | 866,000 |
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 2,790 | 0 | 0 | 0 | 0 |
| Employees | 521,720 | 488,390 | 508,710 | 529,890 | 551,970 |
| Premises | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Supplies & Services | 41,590 | 71,590 | 82,090 | 82,090 | 82,090 |
| Transport | 34,670 | 51,750 | 52,950 | 54,120 | 54,120 |
| Total Expenditure | 1,469,770 | 1,480,730 | 1,512,750 | 1,535,100 | 1,557,180 |
| Customer & Client Receipts | (1,718,050) | (1,718,740) | (1,758,740) | (1,758,740) | (1,758,740) |
| Total Income | (1,718,050) | (1,718,740) | (1,758,740) | (1,758,740) | (1,758,740) |
| Recharge to Services | 6,050 | 6,320 | 6,510 | 6,710 | 6,710 |
| Carparking Shared Services Total | (242,230) | (231,690) | (239,480) | (216,930) | (194,850) |

CCTV

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 76,880 | 64,720 | 55,290 | 30,870 | 31,170 |
| Employees | 407,630 | 477,380 | 497,910 | 519,330 | 541,660 |
| Premises | 118,410 | 123,830 | 124,040 | 124,160 | 124,270 |
| Supplies & Services | 127,130 | 128,130 | 128,130 | 128,130 | 128,130 |
| Transport | 6,000 | 6,080 | 6,160 | 6,220 | 6,220 |
| Total Expenditure | 736,050 | 800,140 | 811,530 | 808,710 | 831,450 |
| Customer & Client Receipts | (310,550) | (351,850) | (357,800) | (363,500) | (369,500) |
| Total Income | (310,550) | (351,850) | (357,800) | (363,500) | (369,500) |
| Central Support Services | 15,260 | 15,830 | 15,830 | 15,830 | 15,830 |
| Movement in Reserves | 35,520 | 0 | 35,520 | 35,520 | 35,520 |
| Recharge to Services | (561,960) | (665,660) | (676,950) | (685,170) | (693,290) |
| CCTV Total | (85,680) | (201,540) | (171,870) | (188,610) | (179,990) |

Operations & Commercial

Appendix 2g - Detail

Original Budget 2022-23 Projection 2023-24 Projection 2024-25 Projection 2025-26 Projection 2026-27

Cleansing & Street Sweeping

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Agency & Benefit Payments | 28,880 | 34,880 | 34,880 | 34,880 | 34,880 |
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 147,910 | 192,900 | 221,130 | 196,000 | 200,180 |
| Employees | 1,454,890 | 1,766,970 | 1,839,970 | 1,916,040 | 1,995,310 |
| Premises | 40,350 | 45,580 | 45,730 | 45,810 | 45,890 |
| Supplies & Services | 78,000 | 78,000 | 78,000 | 78,000 | 78,000 |
| Transport | 196,130 | 193,840 | 196,830 | 199,800 | 199,800 |
| Total Expenditure | 1,946,160 | 2,312,170 | 2,416,540 | 2,470,530 | 2,554,060 |
| Customer & Client Receipts | (131,040) | (195,550) | (196,770) | (201,050) | (204,490) |
| Total Income | (131,040) | (195,550) | (196,770) | (201,050) | (204,490) |
| Central Support Services | 32,190 | 32,700 | 32,700 | 32,700 | 32,700 |
| Movement in Reserves | 5,000 | 0 | 5,000 | 5,000 | 5,000 |
| Recharge to Services | (408,600) | (423,690) | (422,770) | (421,830) | (421,830) |
| Cleansing & Street Sweeping Total | 1,443,710 | 1,725,630 | 1,834,700 | 1,885,350 | 1,965,440 |

Crem & Cemeteries

| | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 185,390 | 98,680 | 100,320 | 2,280 | 2,280 |
| Employees | 313,400 | 367,080 | 382,630 | 398,850 | 415,760 |
| Premises | 330,060 | 504,060 | 514,480 | 520,830 | 527,270 |
| Supplies & Services | 61,900 | 108,550 | 108,550 | 108,550 | 108,550 |
| Transport | 4,760 | 4,790 | 4,820 | 4,820 | 4,820 |
| Total Expenditure | 895,510 | 1,083,160 | 1,110,800 | 1,035,330 | 1,058,680 |
| Customer & Client Receipts | (2,077,090) | (2,296,950) | (2,394,830) | (2,420,660) | (2,445,470) |
| Total Income | (2,077,090) | (2,296,950) | (2,394,830) | (2,420,660) | (2,445,470) |
| Central Support Services | 19,280 | 19,280 | 19,280 | 19,280 | 19,280 |
| Movement in Reserves | 4,000 | 0 | 4,000 | 4,000 | 4,000 |
| Recharge to Services | 283,920 | 311,790 | 312,690 | 313,570 | 314,210 |
| Crem & Cemeteries Total | (874,380) | (882,720) | (948,060) | (1,048,480) | (1,049,300) |

Depots

| | | | | | |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Premises | 82,020 | 161,370 | 164,620 | 166,930 | 169,280 |
| Supplies & Services | 980 | 980 | 980 | 980 | 980 |
| Transport | 0 | 4,500 | 4,500 | 4,500 | 4,500 |
| Total Expenditure | 83,000 | 166,850 | 170,100 | 172,410 | 174,760 |
| Customer & Client Receipts | (14,000) | (14,000) | (14,000) | (14,000) | (14,000) |
| Total Income | (14,000) | (14,000) | (14,000) | (14,000) | (14,000) |
| Recharge to Services | (21,760) | (15,460) | (15,180) | (14,930) | (14,720) |
| Depots Total | 47,240 | 137,390 | 140,920 | 143,480 | 146,040 |

Development Control

| | | | | | |
|----------------------------------|----------|---------------|---------------|---------------|---------------|
| Employees | 0 | 44,140 | 46,040 | 48,020 | 50,080 |
| Total Expenditure | 0 | 44,140 | 46,040 | 48,020 | 50,080 |
| Development Control Total | 0 | 44,140 | 46,040 | 48,020 | 50,080 |

Events

| | | | | | |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Premises | 1,990 | 2,000 | 2,010 | 2,020 | 2,020 |
| Supplies & Services | 47,080 | 47,080 | 47,080 | 47,080 | 47,080 |
| Transport | 750 | 750 | 790 | 790 | 790 |
| Total Expenditure | 49,820 | 49,830 | 49,880 | 49,890 | 49,890 |
| Customer & Client Receipts | (31,110) | (31,110) | (31,110) | (31,110) | (31,110) |
| Total Income | (31,110) | (31,110) | (31,110) | (31,110) | (31,110) |
| Recharge to Services | 200 | 0 | 0 | 0 | 0 |
| Events Total | 18,910 | 18,720 | 18,770 | 18,780 | 18,780 |

Operations & Commercial

Appendix 2g - Detail

Original Budget 2022-23 Projection 2023-24 Projection 2024-25 Projection 2025-26 Projection 2026-27

General Markets

| | | | | | |
|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Premises | 130 | 130 | 130 | 130 | 130 |
| Supplies & Services | 410 | 410 | 410 | 410 | 410 |
| Transport | 360 | 360 | 360 | 360 | 360 |
| Total Expenditure | 900 | 900 | 900 | 900 | 900 |
| Customer & Client Receipts | (24,090) | (11,890) | (11,890) | (11,890) | (11,890) |
| Total Income | (24,090) | (11,890) | (11,890) | (11,890) | (11,890) |
| Recharge to Services | 4,990 | 4,990 | 4,990 | 4,990 | 4,990 |
| General Markets Total | (18,200) | (6,000) | (6,000) | (6,000) | (6,000) |

Parks, Sport Grounds & Open Spaces

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 119,120 | 109,100 | 116,980 | 124,580 | 126,170 |
| Employees | 1,295,690 | 1,359,680 | 1,414,870 | 1,472,350 | 1,532,250 |
| Premises | 109,940 | 188,450 | 192,820 | 193,380 | 193,930 |
| Supplies & Services | 161,710 | 169,310 | 171,810 | 171,810 | 171,810 |
| Transport | 133,750 | 160,350 | 162,090 | 163,260 | 164,460 |
| Total Expenditure | 1,820,210 | 1,986,890 | 2,058,570 | 2,125,380 | 2,188,620 |
| Customer & Client Receipts | (591,140) | (680,060) | (697,590) | (714,900) | (732,650) |
| Total Income | (591,140) | (680,060) | (697,590) | (714,900) | (732,650) |
| Central Support Services | 34,630 | 35,140 | 35,140 | 35,140 | 35,140 |
| Movement in Reserves | 15,000 | 0 | 15,000 | 15,000 | 15,000 |
| Recharge to Services | (282,020) | (276,230) | (271,840) | (270,190) | (269,380) |
| Parks, Sport Grounds & Open Spaces Total | 996,680 | 1,065,740 | 1,139,280 | 1,190,430 | 1,236,730 |

Play Areas

| | | | | | |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Employees | 14,350 | 16,610 | 17,320 | 18,060 | 18,840 |
| Premises | 39,670 | 43,800 | 43,970 | 44,060 | 44,150 |
| Supplies & Services | 19,140 | 19,140 | 19,140 | 19,140 | 19,140 |
| Total Expenditure | 73,160 | 79,550 | 80,430 | 81,260 | 82,130 |
| Customer & Client Receipts | (58,900) | (64,410) | (66,020) | (67,670) | (69,360) |
| Total Income | (58,900) | (64,410) | (66,020) | (67,670) | (69,360) |
| Recharge to Services | (4,680) | (4,680) | (4,680) | (4,680) | (4,680) |
| Play Areas Total | 9,580 | 10,460 | 9,730 | 8,910 | 8,090 |

Pontoons

| | | | | | |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| Premises | 5,640 | 17,140 | 17,490 | 17,790 | 18,100 |
| Supplies & Services | 14,950 | 14,950 | 14,950 | 14,950 | 14,950 |
| Total Expenditure | 20,590 | 32,090 | 32,440 | 32,740 | 33,050 |
| Customer & Client Receipts | (6,950) | (6,950) | (6,950) | (6,950) | (6,950) |
| Total Income | (6,950) | (6,950) | (6,950) | (6,950) | (6,950) |
| Recharge to Services | 1,900 | 2,070 | 2,100 | 2,130 | 2,150 |
| Pontoons Total | 15,540 | 27,210 | 27,590 | 27,920 | 28,250 |

Public Conveniences

| | | | | | |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Premises | 99,370 | 235,420 | 241,580 | 244,660 | 247,750 |
| Supplies & Services | 1,340 | 0 | 0 | 0 | 0 |
| Total Expenditure | 100,710 | 235,420 | 241,580 | 244,660 | 247,750 |
| Customer & Client Receipts | (32,430) | (36,890) | (37,710) | (38,550) | (39,410) |
| Total Income | (32,430) | (36,890) | (37,710) | (38,550) | (39,410) |
| Recharge to Services | 237,530 | 253,640 | 253,700 | 253,760 | 253,760 |
| Public Conveniences Total | 305,810 | 452,170 | 457,570 | 459,870 | 462,100 |

Operations & Commercial

Appendix 2g - Detail

Original Budget 2022-23 Projection 2023-24 Projection 2024-25 Projection 2025-26 Projection 2026-27

Refuse & Recycling

| | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Agency & Benefit Payments | 5,677,200 | 6,029,800 | 6,200,010 | 6,325,300 | 6,504,360 |
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 955,720 | 809,610 | 820,800 | 821,100 | 831,670 |
| Employees | 285,220 | 350,390 | 364,470 | 379,160 | 394,480 |
| Premises | 14,250 | 14,250 | 14,250 | 14,250 | 14,250 |
| Supplies & Services | 285,120 | 392,010 | 402,750 | 413,920 | 418,320 |
| Transport | 8,560 | 8,710 | 8,880 | 8,900 | 8,900 |
| Total Expenditure | 7,226,070 | 7,604,770 | 7,811,160 | 7,962,630 | 8,171,980 |
| Customer & Client Receipts | (2,982,870) | (2,992,440) | (3,080,610) | (3,171,430) | (3,255,950) |
| Grants & Contributions | (1,970,410) | (1,966,880) | (2,025,490) | (2,085,870) | (2,148,030) |
| Total Income | (4,953,280) | (4,959,320) | (5,106,100) | (5,257,300) | (5,403,980) |
| Central Support Services | 65,620 | 66,490 | 66,490 | 66,490 | 66,490 |
| Movement in Reserves | 0 | 50,000 | 50,000 | 50,000 | 50,000 |
| Recharge to Services | (69,350) | (74,300) | (76,660) | (79,070) | (81,640) |
| Refuse & Recycling Total | 2,269,060 | 2,687,640 | 2,744,890 | 2,742,750 | 2,802,850 |

Resort

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Depreciation and Impairment, Unsupported Borrowing (I&E) | 2,790 | 0 | 0 | 0 | 0 |
| Employees | 211,570 | 279,900 | 290,330 | 301,160 | 312,410 |
| Premises | 98,290 | 139,870 | 141,990 | 143,200 | 144,450 |
| Supplies & Services | 51,000 | 73,500 | 73,500 | 73,500 | 73,500 |
| Transport | 6,970 | 10,120 | 10,330 | 10,540 | 10,540 |
| Total Expenditure | 370,620 | 503,390 | 516,150 | 528,400 | 540,900 |
| Customer & Client Receipts | (509,670) | (520,250) | (522,880) | (525,570) | (528,320) |
| Total Income | (509,670) | (520,250) | (522,880) | (525,570) | (528,320) |
| Recharge to Services | 197,170 | 198,980 | 199,440 | 199,870 | 200,280 |
| Resort Total | 58,120 | 182,120 | 192,710 | 202,700 | 212,860 |

Resort Investment Properties

| | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|
| Customer & Client Receipts | (6,520) | (6,650) | (6,650) | (6,650) | (6,650) |
| Total Income | (6,520) | (6,650) | (6,650) | (6,650) | (6,650) |
| Resort Investment Properties Total | (6,520) | (6,650) | (6,650) | (6,650) | (6,650) |

Section 106

| | | | | | |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Premises | 20,210 | 20,210 | 20,210 | 20,210 | 20,210 |
| Total Expenditure | 20,210 | 20,210 | 20,210 | 20,210 | 20,210 |
| Customer & Client Receipts | (68,650) | (68,650) | (68,650) | (68,650) | (68,650) |
| Total Income | (68,650) | (68,650) | (68,650) | (68,650) | (68,650) |
| Recharge to Services | 48,440 | 48,440 | 48,440 | 48,440 | 48,440 |
| Section 106 Total | 0 | 0 | 0 | 0 | 0 |

Town Centre Operations

| | | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Employees | 55,700 | 52,760 | 55,030 | 57,400 | 59,870 |
| Supplies & Services | 30,130 | 30,130 | 30,130 | 30,130 | 30,130 |
| Transport | 2,770 | 2,770 | 2,770 | 2,770 | 2,770 |
| Total Expenditure | 88,600 | 85,660 | 87,930 | 90,300 | 92,770 |
| Customer & Client Receipts | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) |
| Total Income | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) |
| Central Support Services | 1,810 | 1,870 | 1,870 | 1,870 | 1,870 |
| Recharge to Services | 4,900 | 4,580 | 4,580 | 4,580 | 4,580 |
| Town Centre Operations Total | 85,310 | 82,110 | 84,380 | 86,750 | 89,220 |

Grand Total

| | | | | | |
|--------------------|------------------|------------------|------------------|------------------|------------------|
| Grand Total | 1,174,450 | 2,968,010 | 2,915,610 | 2,985,370 | 2,787,460 |
|--------------------|------------------|------------------|------------------|------------------|------------------|